

Creating a Drama Free Workplace



Four Common Causes

- Personality Differences
- Poor Communication Skills
- Lack of Listening
- Fear of Conflict



Personality Differences



Overview of DiSC®

Dominance

Priorities: getting immediate results, taking action, challenging self and others

Motivated by: power and authority, competition, winning, success

Fears: loss of control, being taken advantage of, vulnerability

You will notice: self-confidence, directness, forcefulness, risk-taking

Limitations: lack of concern for others, impatience, insensitivity

> Questioning Logic-focused Objective Skeptical Challenging

Active Fast-paced Assertive Dynamic Bold

influence

Priorities: expressing enthusiasm, taking action, encouraging collaboration

Motivated by: social recognition, group activities, friendly relationships

Fears: social rejection, disapproval, loss of influence, being ignored

You will notice: charm, enthusiasm, sociability, optimism, talkativeness

Limitations: impulsiveness, disorganization, lack of follow-through

> Accepting People-focused Empathizing Receptive Agreeable

Conscientiousness

Priorities: ensuring accuracy, maintaining stability, challenging assumptions

Motivated by: opportunities to use expertise or gain knowledge, attention to quality

Fears: criticism, slipshod methods, being wrong

You will notice: precision, analysis, skepticism, reserve, quiet

Limitations: overly critical, tendency to overanalyze, isolates self

Thoughtful Moderate-paced Calm Methodical Careful

Steadiness

Priorities: giving support, maintaining stability, enjoying collaboration

Motivated by: stable environments, sincere appreciation, cooperation, opportunities to help

Fears: loss of stability, change, loss of harmony, offending others

You will notice: patience, team player, calm approach, good listener, humility

Limitations: overly accommodating, tendency to avoid change, indecisiveness



Poor Communication Skills



3 Ingredients of Communication

	In Person	By Phone
Verbal		
Body Language		
Vocal Tone		



6

3 Ingredients of Communication

	In Person	By Phone
Verbal	7%	13%
Body Language	55%	0%
Vocal Tone	38%	87%



Lack of Listening



9 Reasons why Listening Skills are Critical

- 1. You spend 45% of your time listening
- 2. People recall 50% of what they just heard
- Typically you only remember 20% of what you hear
- 4. You're distracted (also known as not listening) 75% of the time
- 85% of what you now know you learned through listening

- More than 35 studies cite listening as a vital skill for success
- People listen to 125-250 words a minute, but think at a 1000 to 3000 words a minute pace
- 8. Studies show people listen at a 25% comprehension rate
- 9. Only 2% of us have received formal listening skills training



Shopping List

- 1. Shampoo
- 2. Bacon
- 3. Eggs
- 4. Whole-wheat bread
- 5. Coffee
- 6. Croissant
- 7. Buns
- 8. Butter
- 9. Mayonnaise
- 10. Cold Meat
- 11. Cheese

- 12. Fruit
- 13. Window cleaner
- 14. Shoelaces
- 15. Tissues
- 16. Steak
- 17. Potatoes
- 18. Carrots
- 19. Cheesecake
- 20. Fruit pie
- 21. Laundry detergent
- 22. Dishwashing liquid

Foundations of Emotional Intelligence Part 2, Version 1.0 Confidential © 2007 Eli Lilly and Company

GSSR&DMEQPT2 BET# 256456

1



Fear of Conflict



Comfort with Conflict

• On a scale of 1 to 10, with 10 being the most comfortable, how would you rate your own comfort level with conflict?

12345678910

VERY UNCOMFORTABLE

VERY COMFORTABLE



What's Your Approach to Conflict?





Interpersonal Conflict



- Often arises around communication preferences and work style.
- Typically reflects superficial differences.



Four Common Causes

- Personality Differences
- Poor Communication Skills
- Lack of Listening
- Fear of Conflict



What Can We Do to Avoid Drama in our Workplaces?

Model the Behaviors we expect

- Coach to the Behaviors we expect
- Hold People Accountable to the Behaviors we expect
- Be Willing to Love People out the Door





